

Every Child. Every Day. For a Better Tomorrow.

## **EVAAS** An Introduction

#### Danielle Miller Executive Director, Data Use for School Improvement Office of Accountability



### What will EVAAS help me to do?

- Identify and address problems that inhibit student progress
- Develop strategies to meet the needs of students at different achievement levels
- Make scheduling decisions
- Identify students for specialized programs
- Provide a data-based foundations for annual planning and preparing for the next school year
- Identify students who are at risk and in need of remediation supports
- Support other initiatives aimed at improving student performance
- Specifically, it answers the question, "Is the program meeting the academic needs of all students it serves?"



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#### What data are used in EVAAS?

- Student assessment data acquired from the following tests:
  - mCLASS Reading
    - Kindergarten 2<sup>nd</sup> grade
  - EOG Reading
    - $3^{rd} 8^{th}$  grade
  - EOG Math
    - $4^{th} 8^{th}$  grade
  - EOG Science
    - 5<sup>th</sup> and 8<sup>th</sup> grade
  - EOCs
    - Math I
    - Biology
    - English II
  - NCFE
  - CTE Exams
  - SAT/ACT
- Teacher and student linkage data based on Roster Verification



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#### How does EVAAS measure growth?

#### Gain Model

- mClass Reading Grades K-2
- EOG Math Grades 4-8
- EOG Reading Grades 3-8
- Can only be used with test in sequential years
- Does not predict where students will score, so three years of prior scores are not needed
- Measures the difference in cohort position in the state distribution in a grade/subject at the end of one year, and their position in the distribution at the end of the next year.
- Reported in NCEs

#### **Predictive Model**

- EOG Science, EOC, ACT, SAT, CTE, NC Final Exams
- Can be used with test whether in sequential years or not.
- Requires at least three years of test scores (grades and subjects can be different) to predict where students will score relative to other NC students who take the same test
- Measures the difference of where students would be expected to score, assuming the average progress statewide, and where they did score when tested.
- Reported in scale scores



#### What are the advantages to both models?

- Use all available testing history for each student to minimize impact of measurement error
- Include students who have missing test scores
  - For predictive model, students must have three prior test scores in any grade/subject.
- Incorporate team teaching or other shared instructional practices for teacher reports
- Use standard errors to address uncertainty inherent in any growth model
   and protect against misclassification



#### What is expected growth?

Precise definition depends on the model, but the general idea is that the actual performance of students in the current year determines the growth expectation for the current year.

#### Gain Model

 Student Growth = Change in Achievement over time for a group of students



#### **Predictive Model**

• Student Growth = Average Expected Score – Average Observed Score





#### **Growth is Not Achievement**

- Proficiency and growth are two unrelated events.
- Important for teachers and leaders to understand that the attainment of proficiency can distract teachers from generating maximum growth with their students.
- A change management strategy may be needed to help with the shift from a "proficiency culture" to a "growth culture".





## How can educators be <u>ineffective</u> when all students passed the test?



## How can educators be <u>very effective</u> when none of their students passed the test?

![](_page_8_Figure_1.jpeg)

![](_page_9_Picture_1.jpeg)

- Exceptional Children
- Economically Disadvantaged Students
- Minority Students
- Students with Disabilities
- Academically Intellectually Gifted
- Limited English Proficiency
- Truant Students
- Students with Discipline Infractions

etc.

![](_page_9_Picture_11.jpeg)

## Achievement vs. % Students Testing as Econ. Disadvantaged

![](_page_10_Figure_2.jpeg)

## Growth vs. % Students Testing as Econ. Disadvantaged

![](_page_11_Figure_2.jpeg)

![](_page_12_Picture_1.jpeg)

![](_page_12_Figure_2.jpeg)

#### Growth vs. % Students Testing with Disabilities

![](_page_13_Figure_2.jpeg)

![](_page_14_Picture_1.jpeg)

![](_page_14_Figure_2.jpeg)

## Growth vs. % Students Testing as LEP

![](_page_15_Figure_2.jpeg)

![](_page_16_Picture_1.jpeg)

![](_page_16_Figure_2.jpeg)

#### **How is Effectiveness Indicated In EVAAS?**

#### Exceeds Expected Growth

 Exceeds Expected Growth: Estimated mean NCE gain is above the growth standard by at least 2 standard errors.

#### Meets Expected Growth

 Meets Expected Growth: Estimated mean NCE gain is below the growth standard by at most 2 standard errors but less than 2 standard error above it.

#### Does Not Meet Expected Growth

**Does Not Meet Expected Growth:** Estimated mean NCE gain is below the growth standard by more than 2 standard errors.

![](_page_17_Picture_7.jpeg)

#### What does Standard Error look like?

![](_page_18_Figure_1.jpeg)

![](_page_18_Picture_2.jpeg)

#### What is a Normal Curve Equivalents (NCE)?

![](_page_19_Figure_1.jpeg)

![](_page_19_Picture_2.jpeg)

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#### What is a Normal Curve Equivalents (NCE)?

![](_page_20_Picture_1.jpeg)

![](_page_20_Picture_2.jpeg)

### How do NCEs help measure growth?

![](_page_21_Figure_1.jpeg)

5<sup>th</sup> grade NCE 37 — 4<sup>th</sup> grade NCE 37 = 0 = State Growth Standard

The State Growth Standard (0.0) is achieved when students do not lose ground from year to year, relative to other students, across the state, who take the same test. It signifies one year's growth.

![](_page_21_Picture_4.jpeg)

#### How do NCEs help measure growth?

![](_page_22_Figure_1.jpeg)

#### 5<sup>th</sup> grade NCE 38.8 — 4<sup>th</sup> grade NCE 37 = +1.8 Above State Growth Standard

The State Growth Standard (0.0) is achieved when students do not lose ground from year to year, relative to other students, across the state, who take the same test. It signifies one year's growth.

![](_page_22_Picture_4.jpeg)

#### **NCE vs. Percentile**

#### NCE

- We can compare tests from different years, forms, grades, courses and subjects because all tests are rescaled to a 0-100 scale (EOG Reading and Math)
- Along the distribution of student performance, NCEs are even intervals.
- A change in 1 NCE is the same change on the test no matter where along the distribution
- An NCE of any number in one grade is at the same place on the scale as that number in any other grade
- Growth Model

#### Percentile

- We cannot compare from year to year, due to the fact percentile rankings vary from year to year (EOG Science, EOC, ACT, SAT, CTE, North Carolina Final Exams)
- Along the distribution of student performance, percentiles cannot be reported out evenly. (Remember most students will be grouped close to the 50<sup>th</sup> percentile)
- A 1 percentile change is different depending on where in the distribution.
- A Percentile of any number in one grade is not at the same place on the scale as that number in an different grade
- Predicted Model

![](_page_23_Picture_13.jpeg)

#### **NCE vs. Percentile**

#### A= 2012 B= 2013

- In 2012 students that scored a 46 placed them at the 30<sup>th</sup> percentile
- In 2013 students that scored a 46 placed them at the 90<sup>th</sup> percentile

The graphic to the right shares why percentiles can be misleading, but when converted to NCEs scores can be compared from year to year, same subject.

![](_page_24_Picture_5.jpeg)

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#### What does the Gain Model show?

The EVAAS growth measure is a function of the difference between what the student's or group of students previous mean from their current mean.

![](_page_25_Figure_2.jpeg)

![](_page_25_Picture_3.jpeg)

#### What does the Predictive Model show?

The EVAAS growth measure is a function of the difference between what the students' are predicted to score and what they actually scored, when tested.

#### **Predictive Model Requirements**

- To be included in the Predictive Model
- A minimum of 3 prior test scores is required for each student
- To receive a Value Added Report
- Minimum 10 students with a minimum of 3 prior test scores, each
- At least 6 full time students at 60% membership of the 10 with 3 prior tests

| Subject | Grade | Year | N   | Mean<br>Student<br>Score | Mean<br>Score %-<br>ile | Mean<br>Pred<br>Score | Pred<br>Score %-<br>ile | School<br>Effect | Effect<br>Std Err | School vs<br>State Avg                 |
|---------|-------|------|-----|--------------------------|-------------------------|-----------------------|-------------------------|------------------|-------------------|--|
|         |       | 2011 | 108 | 157.7                    | 57                      | 157.6                 | 57                      | 0.1              | 0.5               | Meets<br>Expected<br>Growth            |
| Science | 5     | 2012 |     | 157.1                    |                         | 157.8                 |                         | -0.7             | 0.5               | Meets<br>Expected<br>Growth            |
|         |       | 2013 | 100 | 250.3                    | 46                      | 252.2                 | 55                      | <u>-1.8</u>      | 0.5               | Does Not<br>Meet<br>Expected<br>Growth |

#### **How Are Students Grouped in Reports?**

![](_page_27_Picture_1.jpeg)

#### Gain Model

Placement based on average of two most recent scores in subject

![](_page_27_Picture_4.jpeg)

Lowest

Highest

Tests and Subjects:

EOG Math and Reading/ELA, Grades 4-8

![](_page_27_Picture_9.jpeg)

Lowest

Highest

**Tests and Subjects:** 

Science Grades 5-8, all HS Tests and NC Final Exams

Students are placed into one of five groups based on where their achievement level profiles in the distribution of all students statewide in the same grade and subject or course.

| Lowest            | Low-Mid           | Middle            | Mid-High          | Highest           |
|-------------------|-------------------|-------------------|-------------------|-------------------|
| Achievement falls |
| of the state      | of the state      | between 40-60%    | of the state      | between 80-100%   |
| distribution      | distribution      | distribution      | distribution      | distribution      |

![](_page_27_Picture_16.jpeg)

#### **How Are Students Grouped in Reports?**

•**Diagnostic**: Students are placed into groups based on where their achievement falls in the state distribution.

•Performance Diagnostic: Students are placed into groups based on the state performance level range in which they are expected to score.

•Custom Diagnostic: Students are placed into groups based on where their achievement falls in the distribution of students you select for the report.

| School Diagno | stic   | School Performance Diagnostic | School Custom Diagnostic |
|---------------|--------|-------------------------------|--------------------------|
| Filter By: Su | bgroup | >                             |                          |

![](_page_28_Figure_5.jpeg)

#### **Diagnostic Reports**

The **School Diagnostic Report** disaggregates progress for students who enter a course or grade at different levels of achievement.

#### With this report, you can:

- •Identify patterns or trends
- •Assess progress against the Growth Standard
- •Determine how well a school helps students at different achievement levels make growth

![](_page_29_Figure_6.jpeg)

![](_page_29_Picture_7.jpeg)

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#### **Diagnostic Reports**

#### •Growth (blue or yellow bars)

 The bars represent values that indicate the amount of academic growth students in the group made, on average, in the selected grade and subject or course.

#### •Growth Standard (green line)

- The Growth Standard signifies the minimum amount of academic growth that educators should expect a group of students to make in a subject and grade or course.
- In general, this signifies appropriate, expected academic growth.
- The expectation is that regardless of their entering achievement level, students served by each district, school, or teacher should at least make enough progress to maintain their achievement level.

#### •Standard Error (black I bar)

3

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 this value defines a confidence band around the growth measure, which is helpful in determining how strong the evidence is that the group of students exceeded, met, or fell short of the Growth Standard.

![](_page_30_Figure_9.jpeg)

![](_page_31_Figure_1.jpeg)

**Blue Columns/Bars: 2015 Cohort** 

Yellow Columns/Bars: Previous Cohort

-----: Reference Line The amount of progress students must

make to keep up with their peers

I: Confidence Interval Band / Standard Error

![](_page_31_Picture_6.jpeg)

![](_page_32_Figure_1.jpeg)

- A bar that is at least one standard error above the line suggests that the group's average achievement level increased.
- If the bar is at least two standard errors above the line, the evidence of growth is even stronger.

![](_page_32_Picture_4.jpeg)

![](_page_33_Figure_1.jpeg)

- Likewise, if the bar is at least one standard error below the green line, the group likely lost ground academically, on average.
- If the bar is at least two standard errors below the line, the evidence is stronger

![](_page_33_Picture_4.jpeg)

![](_page_34_Figure_1.jpeg)

Regardless of whether the bar is
above or below the green line, if it is
within one standard error of the line,
the evidence suggests the group's
average achievement did not increase
or decrease.

![](_page_34_Picture_3.jpeg)

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#### What questions should I be asking?

- •Did each group make enough growth to at least meet the Growth Standard?
- •Is there a difference in the amount of growth the groups made?
- •If there is a difference in the amount of growth across groups, what factors might have contributed to the differences?

#### For Diagnostic and Performance Diagnostic reports:

- •Is the overall pattern of growth consistent across grades for the same subject?
- •Is the overall pattern of growth consistent across subjects in the same grade?
- •Is the overall pattern of growth consistent across courses?
- •How does the pattern of growth for demographic subgroups compare to the pattern for all students?
- •How can this information inform course placement, instructional practices, strategies, and academic programs?

![](_page_35_Picture_10.jpeg)

#### **TRC in EVAAS**

|   | $\square$                                     |           |                 | /ELS      | BOY     | Γ | MOY | EOY      |
|---|---|-----------|-----------------|-----------|---------|---|-----|----------|
|   | 1 /   |           | Kinderga        | arten     | RB-B    |   | С   | D        |
| MEASURE OF                              |   |           | 1 <sup>st</sup> |           | D       |   | G-H | J-K      |
| PROFICI                                 | INCY  |           | 2 <sup>nd</sup> |           | J-K     |   | L   | M-N      |
|   | 1/  |           | 3 <sup>rd</sup> |           | M-N     |   | 0   | P-Q      |
|   |   |           | VS.             |           |         |   |     |          |
| Subject: Text Reading and Comprehension |   |           |                 |           |         |   |     |          |
|   |   | Year (Gra | de or Subjec    | t Tested) |         |   |     |          |
| _                                       | K-2 Assessment (Text Reading red Compression) |           |                 |           |         |   | MEA | ASURE OF |
|   | 2013(1)                                       | 2014(1)   | 2014(2) 📕       | 2014(2)   | 2015(2) |   | G   |          |
| State NCE                               | 73  | 68        | 91              | 92        | 82      |   | U   |          |
| %-ile                                   | 86  | 80        | 97              | 98        | 93      |   |     |          |
| Perf Level                              | J   | L         | Р               | R         | R       |   |     |          |
|   |   |           |                 |           |         |   |     | 27       |

#### **Kindergarten TRC Growth Data 2015**

![](_page_37_Figure_1.jpeg)

#### First Grade TRC Growth Data 2015

![](_page_38_Figure_1.jpeg)

#### Second Grade TRC Growth Data 2015

![](_page_39_Figure_1.jpeg)

#### **TRC Reading Leadership Move**

![](_page_40_Figure_1.jpeg)

#### **TRC Reading Leadership Move**

![](_page_41_Figure_1.jpeg)

![](_page_41_Picture_2.jpeg)

#### **Reading EOG Value Add Data 2015**

#### District: Charlotte-Mecklenburg Schools

Subject: Reading

Year: 2015

![](_page_42_Picture_4.jpeg)

LEARN HOW TO USE THIS REPORT (Flash required) Gain Model | Predictive Methodology

| Estimated District Growth Measure      |               |               |              |               |              |              |                             |  |  |
|--|---------------|---------------|--------------|---------------|--------------|--------------|-----------------------------|--|--|
| Grade                                  | <u>3</u>      | <u>4</u>      | <u>5</u>     | <u>6</u>      | Z            | <u>8</u>     | Growth Measure over Grades  |  |  |
| Growth Standard                        | 0.0           | 0.0           | 0.0          | 0.0           | 0.0          | 0.0          | Relative to Growth Standard |  |  |
| 2013 Growth Measure                    |               | -0.4 R        | 0.7 B        | 0.1 G         | 0.8 B        | 0.9 B        | 0.4 B                       |  |  |
| Standard Error                         |               | 0.1           | 0.1          | 0.1           | 0.1          | 0.1          | 0.1                         |  |  |
| 2014 Growth Measure                    | -1.0 R        | -0.3 R        | 0.1 G        | -0.4 R        | -0.5 R       | 0.4 B        | -0.3 R                      |  |  |
| Standard Error                         | 0.1           | 0.1           | 0.1          | 0.1           | 0.1          | 0.1          | 0.1                         |  |  |
| 2015 Growth Measure                    | <u>-0.2 G</u> | -0.2 G        | -0.1 G       | -0.0 G        | 0.7 B        | 1.0 B        | 0.2 B                       |  |  |
| Standard Error                         |               | 0.1           | 0.1          | 0.1           | 0.1          | 0.1          | 0.1                         |  |  |
| 3-Year-Average Growth<br>Measure       |               | <u>-0.3 R</u> | <u>0.2 B</u> | <u>-0.1 G</u> | <u>0.3 B</u> | <u>0.8 B</u> | 0.1 B                       |  |  |
| Standard Error                         |               | 0.1           | 0.1          | 0.1           | 0.1          | 0.1          | 0.0                         |  |  |
| Estimated District Average Achievement |               |               |              |               |              |              |                             |  |  |
| Grade                                  | <u>3</u>      | <u>4</u>      | <u>5</u>     | <u>6</u>      | <u>7</u>     | <u>8</u>     |                             |  |  |
| State NCE Average                      | 50.0          | 50.0          | 50.0         | 50.0          | 50.0         | 50.0         |                             |  |  |
| 2012 Average Achievement               | 51.1          | 50.3          | 51.2         | 50.6          | 51.5         | 51.1         |                             |  |  |
| 2013 Average Achievement               | 50.9          | 50.7          | 51.0         | 51.3          | 51.4         | 52.4         |                             |  |  |
| 2014 Average Achievement               | 50.7          | 50.6          | 50.9         | 50.6          | 50.8         | 51.8         |                             |  |  |
| 2015 Average Achievement               | 50.5          | 50.5          | 50.5         | 50.9          | 51.4         | 51.8         |                             |  |  |

### Third Grade Reading EOG Growth Data 2015

![](_page_43_Figure_1.jpeg)

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#### 2015 Student Groups based on Average Achievement (11374)

![](_page_43_Figure_3.jpeg)

### Fourth Grade Reading EOG Growth Data 2015

![](_page_44_Figure_1.jpeg)

### Fourth Grade Reading EOG Growth Data 2015

District Diagnostic District Performance Diagnostic

Filter By: Subgroup

![](_page_45_Figure_3.jpeg)

#### **Student Pattern Report**

| Student | 2013 State NCE | 2014 State NCE | Avg State NCE | 2014 Percentile | Perf Level |
|---------|----------------|----------------|---------------|-----------------|------------|
|         | 72             | 54             | 63.0          | 57              | L4         |
|         | 50             | 45             | 47.5          | 40              | L3         |
|         | 28             | 22             | 25.0          | 9               | L1         |
|         | 40             | 32             | 36.0          | 20              | L2         |
|         | 72             | 67             | 69.5          | 78              | L4         |
|         | 28             | 37             | 32.5          | 27              | L2         |
|         | 46             | 55             | 50.5          | 60              | L4         |
|         | 40             | 26             | 33.0          | 13              | L1         |
|         | 38             | 34             | 36.0          | 22              | L2         |
|         | 31             | 31             | 31.0          | 18              | L1         |
|         | 33             | 24             | 28.5          | 11              | L1         |
|         | 60             | 45             | 52.5          | 40              | L3         |
|         | 28             | 16             | 22.0          | 6               | L1         |
|         | 75             | 99             | 87.0          | 99              | L5         |
|         | 60             | 52             | 56.0          | 54              | L4         |
|         | 21             | 11             | 16.0          | 3               | L1         |
|         | 38             | 26             | 32.0          | 13              | L1         |

![](_page_46_Picture_2.jpeg)

#### **Student Pattern Report**

![](_page_47_Figure_1.jpeg)

## **Teacher Evaluation Dashboard Report**

| Standard  |                     |            | Status     |              |               |
|---|---------------------|------------|------------|--------------|---------------|
| Standard One: Teachers demonstrate leadership.                  | Not<br>Demonstrated | Developing | Proficient | Accomplished | Distinguished |
| Standard Two: Teachers establish a respectful environment.      | Not<br>Demonstrated | Developing | Proficient | Accomplished | Distinguished |
| Standard Three: Teachers know the content they teach.           | Not<br>Demonstrated | Developing | Proficient | Accomplished | Distinguished |
| Standard Four: Teachers facilitate learning for their students. | Not<br>Demonstrated | Developing | Proficient | Accomplished | Distinguished |
| Standard Five: Teachers reflect on their practice.              | Not<br>Demonstrated | Developing | Proficient | Accomplished | Distinguished |

![](_page_48_Picture_2.jpeg)

### **Teacher Evaluation Dashboard Report**

**Standard Six:** Teachers contribute to the academic success of their students.

#### E Fewer Details

| <b>Base Year 2011 - 2012</b><br>Individual Teacher Growth Index: -0.03<br>School-wide Growth Index: -0.70<br>Year Growth Index: -0.23 | Does Not Meet Expected Growth | Meets Expected<br>Growth | Exceeds Expected Growth |
|---|-------------------------------|--------------------------|-------------------------|
| <b>School Year 2012 - 2013</b><br>Year Growth Index: -0.13  | Does Not Meet Expected Growth | Meets Expected<br>Growth | Exceeds Expected Growth |
| <b>School Year 2013 - 2014</b><br>Year Growth Index: <u>-1.00</u>   | Does Not Meet Expected Growth | Meets Expected<br>Growth | Exceeds Expected Growth |
| School Year 2014 - 2015   | Does Not Meet Expected Growth | Meets Expected<br>Growth | Exceeds Expected Growth |
| Average of Strongest Two Years **   | Does Not Meet Expected Growth | Meets Expected<br>Growth | Exceeds Expected Growth |

![](_page_49_Picture_4.jpeg)

- The North Carolina Educator Effectiveness System (NCEES) has six standards of performance for teachers and eight standards for principals.
- NC has a *conjunctive* model, meaning that teachers and principals must be proficient (or better) on all standards in order to receive an overall effectiveness rating. We do not average or index these standards.
- Unlike the observational standards, student growth (standard 6 for teacher, standard 8 for principals), requires three years of valid data in order to generate a rating.

#### **Teachers**

![](_page_50_Figure_5.jpeg)

#### Principals (and other Administrators)

| Strategic Instructional Cultural Human Managerial External Micro-<br>Leadership Leadership Resource Leadership Development political Ach<br>Leadership Leadership Leadership Leadership Leadership Leadership |
|---|
|---|

![](_page_51_Figure_1.jpeg)

### 1. In Need of Improvement

| Standards   | 1-5 |
|-------------|-----|
| In the year |     |

Establish Know Demonstrate Leadership Environment Content

Facilitate Learning

Reflect on Practice

Any rating lower than proficient

## and/or

Standards 6 Three year rolling average

![](_page_51_Picture_10.jpeg)

**Does Not Meet** Expected Growth

![](_page_52_Picture_1.jpeg)

## **Teacher Status**

## 2. Effective

Standards 1-5 In the year

| Leadership Environment Content Learning Practice | De | emonstrate<br>Leadership | Establish<br>Environment | Know<br>Content | Facilitate<br>Learning | Reflect on<br>Practice |
|--|----|--------------------------|--------------------------|-----------------|------------------------|------------------------|
|--|----|--------------------------|--------------------------|-----------------|------------------------|------------------------|

#### Proficient or Higher on Standards 1 - 5

## and

Standard 6 Three year rolling average

![](_page_52_Picture_9.jpeg)

#### Meets or Exceeds Expected Growth

![](_page_53_Picture_1.jpeg)

## **Teacher Status**

## 3. Highly Effective

Standards 1-5 In the year

| Demonstrate | Establish   | Know    | Facilitate | Reflect or |
|-------------|-------------|---------|------------|------------|
| Leadership  | Environment | Content | Learning   | Practic    |

#### Accomplished or Higher on Standards 1 - 5

## and

Standard 6 Three year rolling average

![](_page_53_Picture_9.jpeg)

Exceeds Expected Growth

### **Teacher Value Added Report**

![](_page_54_Figure_1.jpeg)

![](_page_54_Picture_2.jpeg)

### **Teacher Value Added Report - Index**

![](_page_55_Figure_1.jpeg)

### **Teacher Value Added Report - Growth**

![](_page_56_Figure_1.jpeg)

![](_page_56_Figure_2.jpeg)

| Teacher Growth Measures and Standard Errors |                |                |       |                               |  |
|---|----------------|----------------|-------|-------------------------------|--|
| Year  | Growth Measure | Standard Error | Index | Level                         |  |
| 2014  | -4.7           | 2.3            | -2.05 | Does Not Meet Expected Growth |  |

## **Teacher Diagnostic Report**

![](_page_57_Figure_1.jpeg)

2014

-

2013

### **Teacher Diagnostic Report**

|      |                             | Achievement Groups |            |             |
|------|-----------------------------|--------------------|------------|-------------|
|      |                             | 1 (Lowest)         | 2 (Middle) | 3 (Highest) |
| S    | tandard for Academic Growth | 0.0                | 0.0        | 0.0         |
| 2014 | Growth                      | 3.1                |            | -7.0        |
|      | Standard Error              | 3.0                |            | 3.3         |
|      | Nr of Students              | 6                  | 4          | 11          |
|      | % of Students               | 28.6               | 19.0       | 52.4        |

| Student                           | 2014 State<br>NCE | Perf<br>Level |  |  |
|-----------------------------------|-------------------|---------------|--|--|
|                                   | 32                | В             |  |  |
|                                   | 48                | D             |  |  |
|                                   | 20                | RB            |  |  |
|                                   | 32                | в             |  |  |
|                                   | 32                | B             |  |  |
|                                   | 43                | D             |  |  |
| ▶ 2 (Middle) (4)                  |                   |               |  |  |
| ▶ 3 (Highest) (11)                |                   |               |  |  |
| Students Not Used in Analysis (1) |                   |               |  |  |

![](_page_58_Picture_3.jpeg)

#### **Leadership Move**

![](_page_59_Figure_1.jpeg)

![](_page_59_Picture_2.jpeg)